

TEXTILE INDUSTRY

OCTOBER 2021

5.3.2022



WHY MOROCCO?



Large & rich textile industry...

- Large existing local market 157k jobs
- 1bn items annual production
- 7th largest supplier to Europe
- An anchored historic knowhow

...to serve the world's largest markets...

- Competitive lead time
- Trade Agreements with more than 50 countries
- International recognition from leading textile players

...leveraging a unique combination of competitive advantages...

- Strategic position 14km to Europe
- 1st sea connectivity in Africa
- Highly qualified and well-trained workforce
- Attractive export costs

...in an overall attractive environment for investors

- Green production with access to renewable energies and new eco-friendly Industrial zones
- Developement of the Upstream industries through the use of new local raw materials as hemp
- Markets diversification



TEXTILE INDUSTRY AT GLANCE



THE TEXTILE INDUSTRY IN 6 KEY FIGURES



> 189K JOBS Among the 1st industrial employer in Morocco





>1.200 companies

1bn PIECES produced annually





12% of Moroccan exports









STRATEGIC POSITIONING WORLWIDE



MOROCCO IS THE 7TH EXPORTER OF APPAREL ITEMS TO THE EU...

MARKET SHARE IN EU IMPORTS (%)

S1-2021				
	1	★ ‡	CHINA	26,4%
	2		BANGLADESH	20,7%
	3	C ∗	TURKEY	13.4%
	4	***	INDIA	5.8%
	5	*	VIET NAM	4.1%
	6	C	PAKISTAN	3.7%
	7		MOROCCO	3.6%
	8	AND .	CAMBODIA	3.2%
	9	®	TUNISIA	2.9%
	10	*	MYANMAR	2.2%
	11		OTHERS	14%

...SHOWING A ROBUST PERFORMANCE OVER H1 2021



+23.2% growth in textile exportation compared with the same period of 2020*

Source: HS codes 61 & 62 / Source: Trademap

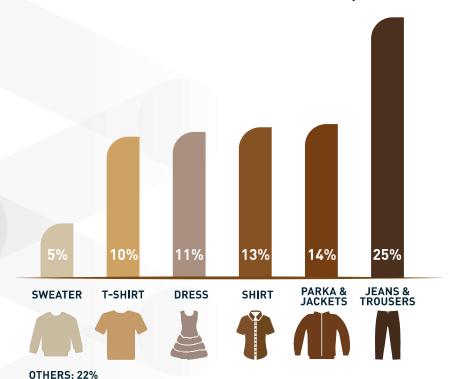
*1st semester 2021

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MULTIPLE SEGMENTS WITH EXTENSIVE PRODUCTION CAPABILITIES



A MULTI-SEGMENT POSITIONING (by value)



EXTENSIVE CAPABILITIES



1bn ITEMS a year

Morocco's total installed textile production capacity

Source: Evalliance

5.3.2022 / 8966

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A UNIQUE COMBINATION **OF COMPETITIVE ADVANTAGES**



CAPACITY TO QUICKLY ADAPT TO CHALLENGES

• Swift reallocation of capacity towards health equipment during the pandemic (e.g. masks)

SET OF GOVERNMENT INCENTIVES

- Government Subsidies
- Tax Free Zones
- Special Economic Zones



- Large and young workforce
- Dedicated training centers & schools
- Predominantly feminine work force





SHORT LEAD TIME

- 14km from Europe: Closest African country to the US and Europe
- High connectivity: The 1st transhipment platform in Africa

TRADE AGREEMENTS



MOROCCO'S

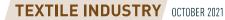
OFFER

- More than 50 free Trade Agreements worldwide among which the US & EU
- Only African country having an FTA with the US

SUSTAINABLE TEXTILE

Morocco's proximity to the main retail markets is an opportunity to a lower carbon footprint textile

Source: BCG Analysis



HIGHLY QUALIFIED AND **WELL-TRAINED WORKFORCE**





A LARGE AND YOUNG **WORKFORCE**

1/3 of total Moroccan population between 20 and 45 years old





A DEDICATED TRAINING **ECOSYSTEM**

Education offer from production engineering and manufacturing to fashion design









A PREDOMINANTLY FEMININE **WORK FORCE**

Women represent 60% of the Moroccan textile industry work force





STRONG TRADE TIES WITH US & EUROPE



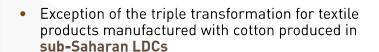
FREE TRADE AGREEMENT MOROCCO - USA





Triple transformation rule

- Products triply transformed on Moroccan soil can be exported in the US with 0% tariffs
- · Steps: Thread, fabric & garnment manufacturing



 Morocco, the only African country having an FTA with the USA

FREE TRADE ZONE EU28 - MOROCCO



SINCE 1996

• Complete dismantlement of tariffs on textile products



• Mandatory EUR1 certification



Pan-Euro-Mediterranean rules of origin

- Applied between Morocco & 42 countries, among which EU, EFTA or Turkey
- Enables the transformation of imported raw material

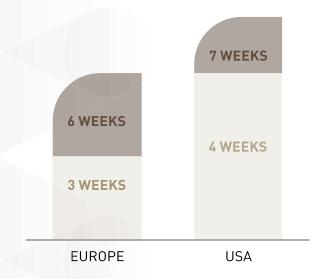


COMPETITIVE LEAD TIME AT A GLOBAL SCALE



AN EASY ACCESS TO EU AND US MARKETS

AVERGE LEAD TIME TO PRODUCTION & SHIPPING



Source: BCG Analysis

We have produced almost one million pieces since the beginning of this year. All these items are made in Morocco and we present them in our Moroccan stores as "Made in Morocco" items, and this is now a source of pride for us

DeFacto

Elif Cam Director of Global Sourcing DeFacto Group

At the time when the health crisis reached its highest level, we signed a memorandum with the Ministry of Industry in July 2020, We chose to settle in Morocco for its political stability, its privileged location and its available and skilled workforce



Cai Jie Country Manager Omega Groue

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GOVERNMENT INCENTIVES



AN ATTRACTIVE INCENTIVE PACKAGE

GOVERNMENT SUBSIDIES

- Investment: tailor-made offer for investors.
- Recruitment & Training: financial incentives to cover costs

SPECIAL ECONOMIC ZONES

- Land, office space, and industrial plants in main economic zones
- Financial support for building and equipment

GOVERNMENT SUPPORT

 Support from Moroccan Investment & Export Development Agency (AMDIE): end-to-end assistance



A BRIGHT AND GREEN FUTURE



Green investment, today a strategic priority

GOVERNMENT SUPPORT

Access to competitive renewable energies

Availability of new eco-friendly industrial zones generation

UPSTREAM INDUSTRIES DEVELOPMENT

Development of alternative raw materials

New law of the valorization of hemp

MARKET DIVERSIFICATION

Access to new markets as scandinavian countries, Japan and United Kingdom





